## 2020 CEBA Controlled Environment Design and Construction Showcase and Company Resource Guide





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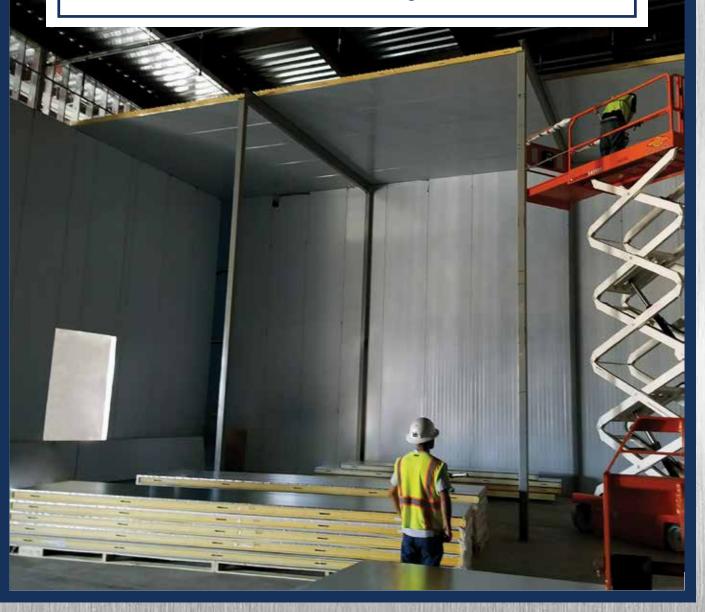
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#### **CEBA Controlled Environment Design and Construction Showcase** and Company Resource Guide

CEBA Controlled Environment Design and Construction Showcase and Company Resource Guide is published once a year by the Global Cold Chain Alliance (GCCA), an organization that unites partners to be innovative leaders in the temperature-controlled products industry. The GCCA Core Partners are:

The International Association of Refrigerated Warehouses (IARW), which promotes excellence in the global temperature-controlled warehouse and logistics industry.

The World Food Logistics Organization (WFLO), which delivers education and research to the industry and empowers economic development by strengthening the global cold chain.

The International Refrigerated Transportation Association (IRTA), which cultivates, fosters and develops commercial and trade relations between all those engaged in the transportation and logistics of temperature-controlled commodities.

The Controlled Environment Building Association (CEBA) represents the design and construction industry specializing in temperature-controlled facilities that prioritize product safety best practices. We are the source for best practices of building and maintaining the thermal envelope.

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While the material in this publication has been compiled with care, the Global Cold Chain Alliance (GCCA) has not validated all of the information contained herein and does not assume any responsibility for its use, accuracy, or applicability. As used above, GCCA shall mean the organization, GCCA Core Partners, and each organization's directors, officers, employees, volunteers, members, and agents.











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**About the Cover:** Owned by Southern Foods, a Cheney Brothers, Inc. (CBI) affiliate, the Southern Foods Meat, Seafood and Cheese Processing Facility in Greensboro, North Carolina, United States, was built by AM King. The 88,000-square-foot facility incorporates a 13,500-square-foot food processing area that includes a distinctive 34-degree (F), 4,200-square-foot dry beef aging room fitted with high-tech temperature and humidity controls. The facility's processing zone also includes a 45-degree (F) seafood processing area, a 35-degree (F) fish storage area and dock and a 34-degree (F) cheese processing room. (Photo courtesy of AM King.)

#### WELCOME

#### A MESSAGE FROM MATTHEW OTT



MATTHEW OTT, CAE, CMP PRESIDENT AND CEO, GCCA

he Controlled
Environment Building
Association (CEBA), one
of the Core Partners of
the Global Cold Chain Alliance
(GCCA), is a key organization
serving the cold chain industry.

CEBA's mission is to fully represent the expert builders who specialize in the design and construction of controlled environment buildings, including cold storage warehouses, food processing facilities, clean rooms, pharmaceutical facilities, and foodservice and retail distribution centers. CEBA is also working to build future talent, offering recruitment and retention programs and exploring other opportunities for talent development; and to implement plans for developing expertise and increase engagement with MEPs, refrigeration engineers and customers.

CEBA is also committed to elevating the perception of the industry by communicating the need for specialization in designing and building thermal, controlled environment facilities and reinforcing how members provide that. A key program to support this goal is the "Built by the Best Award" competition, which each year recognizes excellence in building controlled environment facilities.

The most experienced designers, contractors, manufacturers and suppliers in the controlled environment building industry are CEBA members, and they are all positioned to provide the very best solutions for construction or modernization of any facility. Each year we highlight these experts in our Controlled Environment Design and Construction Showcase. You'll see categories including design and construction services, architecture and engineering, low-charge ammonia systems, automation solutions, floors, doors, panels, insulation, racking, forklifts and more.

I encourage you to read this Showcase to see the exciting innovations member companies are using to advance the cold chain through building design, construction, and modernization, and to use this Showcase to find your next temperature-controlled building specialist.



### **Cold Storage Design & Construction**



When you make the decision to take your business to the next level and need advice on **design** and **construction** services for your food facility, ESI Group USA can deliver the expertise to get you there.





#### CEBA Conference & Expo education, business to business meetings and networking to be delivered via the Virtual Innovation Program.

s this issue of COLD FACTS was about to print, the CEBA leadership made the challenging decision to cancel the face to face CEBA Conference & Expo and include components of the CEBA educational program and expo in the newly launched Virtual Innovation Program taking place October 14 - November 10, 2020 via an online platform. The new virtual event will offer educational opportunities for CEBA members via the Cold Chain Essentials component of the new event. The Cold Chain Collaboration feature will allow CEBA members to connect with one another, warehouse/3PL partners and food companies, replicating all the powerful connections and interactions found at the conference.

#### **Cold Chain Essentials - Education**

A highlight of the Conference is the presentation of the 2020 Built by the Best Award entries as case studies. This year, they will be presented virtually. The award acknowledges industry-changing innovations and projects that exceed customers' expectations, positively impact and grow the cold chain worldwide, and contribute to the larger society through food safety, trade development, and job creation. Teams from each finalist company will present their controlled environment project to participants of the Virtual Innovation Program, allowing attendees to walk away with practical ideas and inspiration.

In addition to the case studies, there will be presentations by industry thought-leaders, sharing results of a recent survey of CEBA members regarding the impact of COVID-19 on the design/construction of controlled environment facilities.

#### Industry Idea Exchange – Construction

Participants will discuss critical industry issues.

The roundtable conversations provide participants a chance to share ideas, ask questions and solve problems in specific areas with their peers in a small group setting.

Past topics included workforce retention, food safety, sustainability, automation and technology, profitability, project management, workplace safety and differentiating your value and expertise as a controlled environment construction specialist.

#### Cold Chain Collaboration – B2B Meetings

The B2B Meetings Program is not a virtual tradeshow but instead enables strategic and pre-scheduled dialogue between CEBA members and key industry contacts.

To provide quality connectivity and business conversations that would have occurred at the CEBA Conference & Expo, CEBA is offering a virtual business meeting platform for members from across the world to engage in strategic dialogue to expand existing relationships and provide access to new business contacts.

Some of the most respected companies in the industry will virtually participate showcasing the latest technologies, solutions, products and services to attendees. Here is a sampling of the products and services that have been featured at past expos:

- Cold Storage Contractors
- Energy
   Efficiency
   Solutions

- Fire Detection Systems
- Flexible Walls
- Flooring
- · Insulated Panels
- Insulation
- Lighting
- Materials Handling
- Racking
- Refrigeration Solutions
- · Roofing

#### **Industry Connectivity**

The Virtual Innovation Program will provide opportunities for knowledge sharing, learning, peer to peer information exchanges, business to business meeting and much more. It's so important now for the industry to come together to share solutions, ideas and camaraderie.

This is the only event in the world dedicated to best practices in controlled environment facility construction, design and maintenance, and serves to further CEBA's vision to be the association where anyone looking to build, renovate or modernize a first-rate, innovative facility comes to find the most experienced designers, contractors, manufactures and suppliers. To learn more, visit https://www.gcca.org/ve.

Doors

# IS YOUR FACILITY A GOLD-STAR ENERGY LEADER?



The GCCA Energy Excellence Recognition Program was designed to help your warehouse facility:

- **✓ GET AN ACCURATE PICTURE OF YOUR ENERGY CONSUMPTION**
- **✓ EVALUATE YOUR COMPANY'S ENERGY CULTURE**
- **✓ IMPROVE ENERGY EFFICIENCY**
- **✓ GAIN RECOGNITION FOR IMPROVED ENERGY USAGE**
- **✓ EXPLORE RESOURCES TO IMPROVE FOR THE FUTURE**

160 FACILITIES have already made a commitment to improving the cold chain

Sign up and learn more at www.gcca.org/energyexcellence



**OCTOBER 14 - NOVEMBER 10** 



A new, affordable virtual learning series aimed at delivering essential content for individuals of all levels within all segments of the global GCCA membership.

Executives | Facility Operations | Supply Chain/Transportation Engineering | Construction | Customer Engagement | Innovation



Not a virtual tradeshow, our virtual business meeting platform will allow GCCA members from across the world to engage in pre-scheduled meetings with qualified participants.



# Building Now for the Future.

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# Meat processing and distribution facility built for wow-factor and

innovation but with green space and community in mind.

ith 82 years of experience behind it, Wolverine Packing Co., based in Detroit, Michigan, is one of the nation's leading producers of meat, processing more than 8 million burgers a week.

Rob Adams, a partner with Fort Wayne, Indiana-based Tippmann Innovation, remembers the initial meeting he had with leadership at Wolverine. They had come together to discuss Wolverine's desire for a new meat processing and distribution facility to be located in Detroit, where the company already operated four other processing plants.

"We worked with Jay and Jim Bonahoom of Wolverine for several years about where they wanted to build this project and we laid out multiple buildings on different sites before we landed on where we did," Adams says. "It was a long process of finding the right location and coming up with something that would fit all their needs."

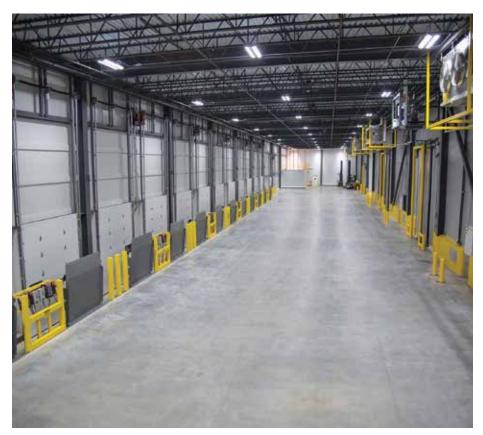
The result of the 180,000-square-foot project, which was completed in February 2019, is a state-of-the-art cold storage warehouse that not only allows Wolverine to expand its operation, but provides a variety of benefits to the surrounding community as well.

The facility is home to approximately 20,000 pallet positions of storage space, a 50,000-square-foot processing area and the QuickFreeze In-Rack Freezing System (QF+), considered the most innovative and energy efficient racking system on the market.

The outstanding work earned Tippmann Innovation the CEBA Built by the Best Award for 2019. The award was presented on



Tippmann Innovation was named the winner of the 2019 CEBA Built by the Best Award competition. The award was given at the 39th CEBA Conference & Expo. L to R: CEBA Chairman Vince Free with Tippmann Innovation's Sam Tippmann, Rob Adams and Josh Koester. (Photo courtesy of Tippmann Innovation.)



Trailer dock doors allow trucks to pull directly into the freezer keeping cool air in and warm air out. (Photo courtesy of Tippmann Innovation.)

November 15, 2019, during a general session at the 39th CEBA Conference & Expo.

"We are a national contractor that specializes in the construction of cold storage facilities, and what was nice about this award is that it was given to us by peers in the industry; people who are industry specialists and recognize us as a company that can execute the quality and standards needed in a modern cold storage warehouse," Adams says. "It was really gratifying."

#### **Innovation Abounds**

It was important to all involved to build a facility with a wow-factor, something that would be technically superior and pave the way for the future.

"A lot of innovative equipment was used in the development of the processing facility," Adams says.

For instance, the warehouse boasts a conveyor system that easily transfers meat from the 50,000-square-foot food processing room to the adjacent 125,000-square-foot freezer.

Then there's the QF+, which Adams notes is nothing like traditional blast freezers as the system pulls warm air away from the middle of the pallets instead of blasting cold air at them. This provides a rapid, even freeze of products while at the same time producing





(L to R) The new Wolverine Packing Company processing and distribution center has 20,000 pallet positions of storage space. (Photo courtesy of Tippmann Innovation.) The QF+ blast freezer provides a rapid, even freeze of products while producing less waste and requiring less energy. (Photo courtesy of Tippmann Innovation.)

less waste and requiring less energy.

Additionally, the mezzanine above holds air compressors and other equipment that allow for maximum storage and processing space, while stainless steel slope and slot floor drains cover the processing room floor, eliminating an additional step in the cleanup process.

Although combining processing, freezing and distribution efforts under one roof created some hurdles, Tippmann Innovation worked with a number of reliable local companies to help install industry-leading systems to create a warehouse that could produce, pack, freeze, store and ship, all within the same facility.

#### Investing in the Community

Wolverine wanted to continue its relationship with the Detroit community and opted to build the site in Detroit's Eastern Market. The company acquired Forest Park, a cityowned park that had seen better days, but was directly adjacent to the market.

"There was never a question that it would be built in Detroit, because that's where the existing facilities were located and it made sense to be there," Adams says.

With its long history in cold storage construction, Tippmann Innovation had experience dealing with brownfield sites before. So building a site on what was once 60 parcels that covered 32 homes (the basements still

remained underneath) posed little challenge to the company, other than dealing with complex permit processes and administrative challenges.

"Because the site had those 32 houses and all kinds of stuff you would not want to see underground, we had to dispose of it in the correct way environmentally," Adams says. "We had great local contribution from contractors and a great team overall."

Tippmann Innovation was also able to help Wolverine secure a fire variance for the new facility, saving the company millions of dollars in the process.

But it wasn't just about building a new facility. Wolverine also used the space to

"It was important to all involved to build a facility with a wow-factor, something that would be technically superior and pave the way for the future."

create a new, modern three-acre park complete with a walking path, basketball court, baseball field, playground and workout area that the company gifted back to the city.

This investment, in conjunction with the new freezer warehouse, provided jobs for the community and brought attention to the new plant.

#### Sustainability Considerations

Another project component of chief importance to Wolverine was developing a building that worked sustainably. Tippmann Innovation is well versed on designing energy-efficient warehouses, and was able to deliver on the entire project with sustainability in mind.

Adams cites the high-quality refrigeration room, QF+, the installation of energy saving lighting systems, tankless water heaters to provide instant and efficient hot water, and the various other efforts around the property.

He explains the state-of-the-art refrigeration room is fully equipped with Frick Refrigeration's highest quality equipment, which utilizes a BFD compressor on the primary load in the engine room that helps better trim the loads in comparison to traditional compressors. It also utilizes a microprocessor that has a specialized combination for energy management load shedding.

"The engineers designed a specialized piping system that allows the QF+ room to run on shared capacity from the main freezer when the building is running at a lower capacity," Adams says. "The dedicated low load temperature system is only used when the building is running at a high capacity, giving Wolverine the option to run the QF+ freezer on the same system as the rest of the facility during slower times."

Therefore, Frick's system helps Wolverine save a significant amount of energy and money.

Other energy and cost saving elements in the freezer and processing center include energy efficient touchless fixtures, motion sensor lighting, and a clean-up mode that uses less water than traditional wash down systems.

Additionally, trailer dock doors are "drive in" style, allowing trucks to pull directly into the freezer, keeping cool air in and warm air out. The doors from the dock to the freezer also reduce energy waste thanks to a bi-parting design that keeps cold air in the freezer better than traditional door designs.

"Not only were the refrigeration room and freezing and processing equipment built for energy efficiency and cost savings, but other design details inside and outside of the facility were crafted to ensure economic, environmental and social sustainability," Adams says.

For example, a ductless mini-split system was installed adjacent to the freezer in areas far from major air conditioning units, allowing those areas to stay cool while in use, but not use energy from the rooftop systems when not in use.

#### A Job Well Done

Of course, a project of this magnitude isn't executed without some challenges, and a tight schedule for completion was one. But despite some site-related issues with removing soil and satisfying safety requirements, and obstacles related to working in an existing neighborhood, which meant not much staging could be done on-site, Adams notes it was a relatively stress-free project.

"Along with the local companies, we had a really great contribution from national contractors who are specialists in cold storage to help us build this, and the entire team did an outstanding job," Adams says.



#### 2019 Built by the **Best Award-Winning Supplier Profiles**

These are the companies integral to the success of the winning project.

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tion hotline at 866.443.9303 ex. 4080 or email upsfreightassociations@ups.com. Just mention you are a member of GCCA to qualify for the discount program. Enrollment in the program is free, with no obligations or minimum shipping requirements. The UPS Freight Savings Program applies to shipments weighing 150 lbs to 20,000 lbs that are shipments billed collect to your company, prepaid shipments from your company, and shipments billed to your company as a third party. www.upsfreight.com

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### **Extreme Makeover in Extreme Cold**

### Can a cold storage rack system be replaced without a shut-down?

Americold, a global provider of temperature-controlled infrastructure, knew a great deal of the rack in their Wisconsin facility was outdated, but they could not afford to shut down the busy facility in order to replace it.

To update their rack while maintaining existing operations, Americold worked with Steel King Industries, a Wisconsin-based rack manufacturer known for its expertise in both cold storage design and heavy-duty rack manufacturing.

#### **Retrofit challenges**

Atlanta-based Americold is a third-party logistics (3PL) company serving producers, retailers and foodservice providers with a network of 177 temperature-controlled warehouses.

Their Wisconsin facility utilizes drive-in rack, a cost-effective, high-density storage system that allows direct forklift access. With drive-in rack, pallets support the load, resting on horizontal rails at either side of the lane. Forklift operators drive into the system to load and unload pallets.

This system provides a practical balance between storage density and selectivity. However, these racks were outdated and worn, and replacing them while keeping the facility operational would not be easy.

## "[Steel King] made the process pretty much seamless."

"Rack replacement in an existing facility requires a lot of coordination, and there are issues around having to remain operational during a retrofit," said Phil Beaulieu, Director of Engineering for Americold. "Steel King was willing to work with us to design around the racking that we wanted to keep and to develop a rigorous retrofit schedule that enabled a rolling install."

The working environment also posed a challenge for the rack design crew, project manager and installers alike. The site survey and rack build crews worked long hours in freezer suits and heavy gloves, documenting building structures and obstacles in -10 degree temperatures.

"With an older building, the original architectural drawings are not always 100% accurate, and field measurements are essential," said Beth Randrup, Steel King's project manager.

Working space was at a premium, requiring creative solutions for staging tools and materials, without interfering with operational traffic.

## Rigorous retrofit schedule enables rolling install

Steel King worked with Americold's team to schedule demolition, deliveries and installation with minimal disruption. "They made the process pretty much seamless," said Beaulieu.

Rack demolition crews kept one sector ahead of the installation crews. As one area was complete, it would be filled with the product from the next area to be demolished. This kept the number of out-of-commission storage bays to a minimum.

#### **Reduced maintenance costs**

Cooling a space the size of a warehouse comes at a premium. The denser the storage, the easier it is to cool, so narrow aisles are inherent to a facility of this type. Compounded by the dimly lit workspace and the speed at which lift drivers operate, forklift impact on the rack is inevitable.

The Steel King designers mitigated these issues with a variety of design improvements to reduce future maintenance costs:

**Bolt-on rub rails** were installed to protect vulnerable surfaces in high traffic areas.

**Custom-engineered uprights** – featuring heavy horizontal braces within the rack frame

Cantilevered legs – to keep front rack columns out of the forklift path, some sections of rack were designed with offset front uprights

**Welded-on column protectors** in areas most vulnerable to impact

#### Custom-designed guards at row ends

Finally, an upgrade to the over-dock storage area increased the storage capacity of the system, eliminated clutter and improved efficiency.



Rack demolition crews kept just one sector ahead of the installation crews, keeping the number of out-of commission storage bays at a minimum.

"By re-engineering the ceiling-supported system, we were able to increase both the amount of storage space and the load capacity," said Randrup of the new design. "Steel King's AWS-trained team field-welded the modifications needed."

#### **Choosing the right rack partner**

Americold's Wisconsin freezer facility approached its renovation project with the ambitious goal of updating its rack system without interrupting workflow. In addition, they sought a rack partner who could provide long-term value.

Steel King's superior design, advanced engineering, and precision manufacturing not only improved the rack system's durability, but also significantly increased the number of pallet positions.

"They are a preferred vendor because of the quality of their product and attention to detail. I have worked with them for 25 years and consider them my go-to racking company," said Beaulieu.



For more information, contact Steel King at **800-826-0203 www.steelking.com** 



#### The Power Of Low Charge Ammonia Systems

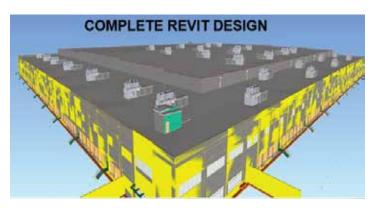
Reduce the construction costs of your cold storage building and provide the end-user with a lower cost of ownership by installing Evapcold Low Charge Ammonia Packages. Eliminate the central machinery room, reduce the field electrical scope, eliminate or reduce roof supported pipe headers, stands and hangers, shorten the project construction schedule

and reduce your overall risk with the Evapcold family of products.



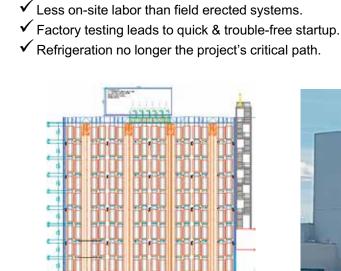
To take advantage of these lower building costs the architectural, structural, electrical and mechanical design team needs to incorporate the packaged solution into the building design early in the project development process. This will guarantee that the material take-offs and subcontractor bids are based on the associated reduction in building scopes and the cost savings are recognized by the General Contractor and passed on to the Owner. The design-build process, common for refrigerated facilities, lends itself to making these new cost saving improvements happen, but if the building is designed "the same old way" then they are harder to achieve.





#### The Evapcold design can provide a shorter construction schedule:

✓ Evapcold units can be manufactured & shipped in parallel with building steel fabrication and erection.



Units have a very short installation time.



#### **Building A Better Design-Build Process**



Eliminate all the roof ammonia pipe headers, save your roof & lower your electric bill – all at the same time. The typical long piping headers associated with stick-built ammonia systems lead to many problems. They create a lot of roof maintenance, cause mechanical integrity problems with piping and insulation, plus consume energy.



Recognize the cost savings from the reduction in field electrical work because Evapcold units include all necessary starters, controls and are prewired, which greatly reduces the site electricians scope and price. This also includes the elimination of costly underground electrical work associated with a central machinery room.



<u>room</u> with Evapcold packages and transform the saved space into revenue generating product storage space or additional dock doors. They are also a great solution for "tight sites" because eliminating the machine room allows your building to be larger.



#### **Evapcold design can Reduce the Building Cost:**

The General Contractor & Owner need to be aware that the following items will bring savings to the project:

- ✓ Eliminating or reducing the size of the central machinery room and roof supports for ammonia pipe headers.
- ✓ Planning for the required roof steel will minimize any structural cost impact for the packaged units and recognize savings from no ammonia roof headers.
- ✓ Recognize the cost savings from the reduction in field electrical work because Evapcold units are prewired.
- ✓ Reduction in the GC's monthly "site general conditions" cost because the building construction schedule can be shorter.

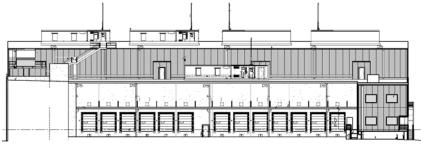


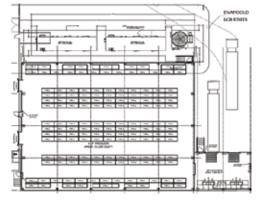
LCR-P-A

**Evapcold Family of Low Charge Ammonia Products** 











# **GROWING UP IN** LEBANON

Expansion includes first ASRS freezer for UCSC.

n 2017, the City Council in Lebanon, Indiana, approved two tax abatements to facilitate a \$29 million expansion of the United States Cold Storage (USCS) warehouse and distribution center in the town. The 120-year-old company knew just what design/build contractor to turn to get the job done – United Insulated Structures Corp. (UISC), based in Berkeley, Illinois.

"We were engaged by United States Cold Storage to do an expansion at their existing facility in Lebanon, as I had built their original facility there 10 years ago," says Richard Maleczka, Senior Vice President and Partner for United Insulated Structures Corp. "The expansion would extend the facility to 350,000 square feet and 40,000 pallet positions."

The goal of United States Cold Storage was to have its first fully automated freezer as part of the Phase II expansion. The job required

UISC to design, engineer and construct both a new 43,000-square-foot conventional freezer addition with a 40-foot clear height, and a new 80-foot tall, 57,000-square-foot ASRS freezer.

"We worked side by side with the automation contractor to ensure a seamless integration of the automation systems with no conflicts and everything built according to the owner's requirements," Maleczka says.

The expansion includes a 3.5 million-cubicfoot freezer with an automated storage and

retrieval system, as well as a 1.7 million-cubicfoot freezer for conventional storage. Additionally, the project called for 10,000 square feet of +40° Fahrenheit truck dock, 16,000 total pallet positions and 100,000 square feet of trailer parking.

#### **Breaking in Winter**

The project broke ground in January 2018, setting in motion the first challenge for UISC.

"It's hard to break ground on any project in the Midwest when there's snow on the ground. On top of that we had to perform soil improvements with lime stabilization before we could start the foundations," Maleczka notes. "With an 80-foot tall structure, we encountered other challenging weather conditions from the consistent high winds. We felt as if we were building in Windy-ana instead of Indiana."

Another challenge from the outset was the expansion work was being done while USCS

(Left) United States Cold Storage's \$29 million warehouse and distribution center expansion in Lebanon, Indiana, was designed and built by United Insulated Structures Corp. (Photo courtesy of UISC.)

remained in operation. UISC had to ensure no aspect of the project got in the way of the facility's smooth operation.

"We coordinated daily with our client to ensure we didn't impede their existing operation; they couldn't be affected by our work," Maleczka says. "This resulted in separate construction entrances for workers and deliveries, including dedicated material laydown areas so as not to disrupt our client."

#### Working at Height

Because of the building's height, Maleczka explains it caused some challenges related to the refrigeration piping accessibility to install the piping. There were also challenges in overcoming the effects of gravity on the pumping requirements of the liquid CO2.

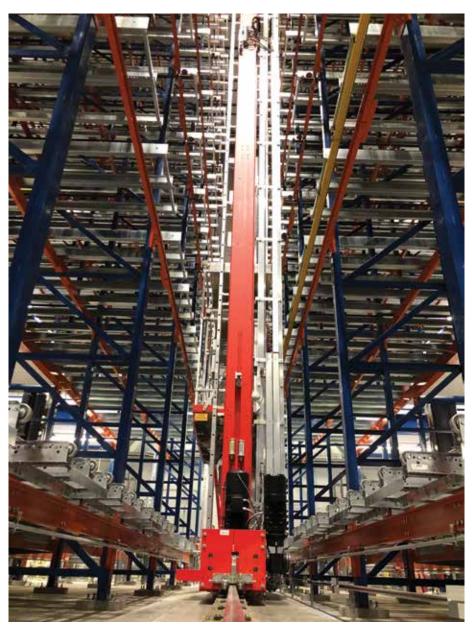
"For that reason, the piping was installed from the upper roof down to the lower rather than from the lower roof to the upper roof," he says. "The risers were fabricated on the upper roof and then swung into place."

Additionally, new CO2 pumps were installed with higher discharge pressure to overcome the effects of gravity. However, this also raised the feed pressures to the existing evaporators, creating another challenge as the complete liquid feed system to the evaporators had to be rebalanced for proper flow.

"We also wanted to control how fast the pressure would build in the liquid line in order to not liquid hammer the piping," Maleczka says. "This is accomplished by installing VFDs and using them to ramp the pump speed at a controlled rate."

Another challenge resulting from a new 80-feet tall structure, adjacent to an existing 40-foot facility, was the large snow load imposed on the existing roof.

"United States Cold Storage originally asked that we go inside the existing freezer building and reinforce the bar joists. This would have created loss of business for the company and countless



The expansion includes a 3.5 million-cubic-foot freezer with an automated storage and retrieval system. (Photo courtesy of UISC.)

challenges in construction," Maleczka says. "UISC presented an alternate snow load solution with a new shed roof on top of the existing structure. This allowed United States Cold Storage to stay in operation and ultimately saved them money."

For the rack anchor bolt installation, UISC needed to design and construct the concrete wearing slab with no saw cut control joints in the floor due to the automated racking system. To accomplish this, a heavily reinforced slab was utilized, though this created other challenges as none of the thousands of racking anchor bolts could hit the rebar upon installation.

"We created and developed drawings, down to the fraction of an inch, that located the rebar in the slab and overlaid the automator's anchoring plan and our plan to make sure there were no conflicts," Maleczka says. "We had tens of thousands of bolts installed, and not one conflict. We pulled off what we originally thought was impossible and we are very proud of the outcome."

#### **Innovative Work**

Maleczka notes the automation part of the project includes innovative design features such as multi-deep rack storage, which minimizes the cube required for storage.



There is a pinwheel design on both inbound and outbound conveyance, which allows for efficient pallet handling in the loading and unloading processes. (Photo courtesy of UISC.)

Dynamic pick tunnels, replenished by ASRS cranes, allow more SKUs to be picked within the system. There is a pinwheel design on both inbound and outbound conveyance, which allows for efficient pallet handling in the loading and unloading processes.

Fire protection is also a big concern in automated freezers because of the height and the design requirements of numerous levels of in-rack sprinklers per NFPA guidelines.

"No one likes in-rack sprinklers because they can get hit and then you have water in your freezer, which is a big problem," Maleczka points out. "We sat down with the fire marshal and other local authorities and presented them an alternate equal design, which was ultimately approved. We were able to reduce the number of levels of in-rack sprinklers, which saved the client money and from an operational standpoint, was a complete homerun."

#### **Energy Savings**

Maleczka notes numerous energy savings elements were part of the design, fulfilling United States Cold Storage's desire to become more sustainable.

For example, variable frequency demand (VFD) is used with the evaporator fans to reduce electrical demand during non-peak times as well as reduce heat load from the motors and fans to the refrigerated space. Fan cycling is also used to turn evaporators off when not needed.

"The lighting system was 83 percent more efficient than what was allowed by the energy code, which resulted in large kilo-watt demand reduction and energy cost savings," Maleczka says. "Overall, United States Cold Storage expects to save 30 percent on energy cost for the new space."

UISC completed the project ahead of schedule and under budget.

The project was the first runner-up in the CEBA Built by the Best Competition for 2019. @





### The Rapid Evolution of the Grocery Industry.

The grocery industry is changing. Owners recognize they must move away from a hyper-efficient "zero waste" model in favor of a more flexible supply chain that can adapt to unpredictable circumstances. There is also the transition of purchasing power from Baby Boomers to Gen Xers who value convenience over brand loyalty. Technology is part of our lives and has entered the logistics industry as a result. Automation and software solutions are being implemented to improve efficiency and safety.

Many of Primus' clients are moving toward a more agile and responsive supply chain to meet the demands of an e-commerce and home delivery focused consumer base. To capture the "next dollar spent," grocery logistics teams must evolve and think more like a technology company, embracing intralogistics and the IT infrastructure needed to solve challenges quickly – both expected and unexpected.

Think about your business for a moment. Is it adaptable to current consumer demand? How vulnerable are you to unpredictable disruptions? To thoroughly and accurately answer those questions requires an experienced, outside perspective from a partner you can trust – Primus. Our company has been evolving as well, bringing together people, process, and technology to expand our capabilities and take the benefits of our design-build-automate approach to the next level. Today, our clients are gaining a competitive edge by partnering with us well before they break ground and long after construction ends to gain maximum efficiency and productivity.





### SUCCESS IN SEVEN

Primus designs and builds USCS warehouse despite daunting deadline.

t the beginning of 2018, United States Cold Storage (USCS) found itself with an increased demand for its warehousing and logistics services in the Dallas-Fort Worth area, which required the addition of more cold storage space quickly.

United States Cold Storage closed on the land in Denton, Texas, for a new warehouse in early February. They needed to work with a builder with the caveat that the work would be completed by September 1 – just seven months later.

The company hired Primus Builders, Inc., to design and build a 262,555-square-foot facility in Denton, Texas. The company not only had the experience in building that United States Cold Storage was looking for, they had a for reputation getting things done on time.

"United States Cold Storage is a recurring client and they came to us because we've done very similar buildings for them," says Grayson Long, Project Executive for Primus Builders. "Typically this type of building takes nine to 10 months, but they knew we knew the area and the subcontractor base, so they felt we were the people who could meet their tight deadline."

#### **Communication Matters**

For the project to finish in this timeframe, most everything had to go right and a lot of strong communication was needed.

Long notes having clear, meaningful communication from the get-go established a sense of trust and partnership that lasted through the project. This involved regular

on-site meetings and weekly calls with United States Cold Storage to keep they up to date on the progress.

"Primus' ability to communicate the benefits of the new facility, as well as the urgency to begin work, encouraged the City of Denton to complete the permitting process quickly and keep the schedule on track," Long says. "Primus also communicated regularly with its in-house design team to deliver thoughtful design solutions."

#### Up for the Challenge

The warehouse was designed using Revit, Primus' BIM (Building Information Modeling) software, which allowed the architects, structural engineers and mechanical engineers to load all of their designs into one master model. By using this, Long says the team was able to work together to resolve any clashes before work began in the field.

As with any project, there were some hiccups along the way, but Long and his team were able to quickly find solutions.

For example, it was discovered the site contained expansive soils so the Primus team excavated all the soil and then moisture conditioned it and filled it back in lifts to get to the building pad elevation.

"We had run into a similar issue on a job we did for them and we ultimately had three crews working on this, which was a challenge to the schedule to get that built so we could start the foundation," Long says.

The concrete pour for the shrink compensating floors took place in extreme heat, which required ice and chilled water mixed into the cement to slow the hydration reaction and ensure the integrity of the finished product.

"Weather was another issue and just coordinating subs on a daily and weekly basis," Long says. "We were working night shifts, around-the-clock shifts during critical phases of the job, coordinating some to work early in the morning with light towers – stuff we wouldn't normally do."

For instance, the engine room had multiple large compressors and the underground plumbing and electrical looked like spaghetti, with hundreds of conduits underneath.

"Typically, when you have time, they dig that to the substrate you would need and put trenches in for all this," Long explains. "Our superintendent just took it down another two feet, put everything on the ground and put flowable grout (instead of concrete), which cost more money but saved us probably three weeks."

Also, in a warehouse like this, the company usually wants the electrical overhead for future maintenance issues, but because of the schedule, Long knew he would have to go underground with a lot of that electrical. That way, electricians could get main circuits and feeds in place weeks before normal.

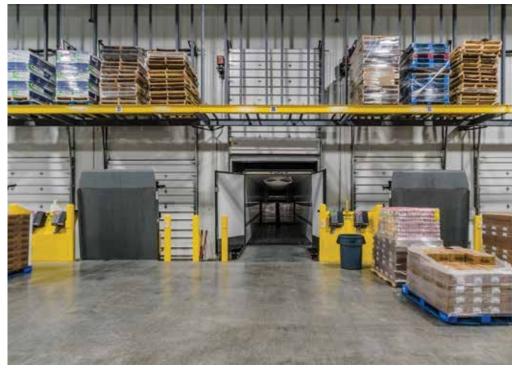
#### By Design

Primus' in-house BIM/VDC Manager Allen Beveridge worked closely with the team's architects, structural engineers and mechanical engineers to maximize the efficiency of the facility's design process.

Long explains each discipline designed their components in Revit (Primus' Building Information Modeling software) and uploaded them to a master model. Beveridge



The plumbing and electrical in the engine room was encased in flowable grout instead of concrete to save time. (Photo courtesy of Primus Builders, Inc.)



The loading dock at the award-winning build. (Courtesy of Primus Builders, Inc.)



The conference room in the two-story office area. (Photo courtesy of Primus Builders, Inc.)

then ran the model through Navisworks (Primus' clash detection software) to identify any interferences.

"These conflicts were resolved in the design phase before construction began, saving USCS time and money," he says. "Innovation in the field came down to good old-fashioned problem solving."

Long also credits the use of the management system Last Planner for keeping things on track. This required all subcontractors meeting weekly to plan things out and ensuring there were no schedule mistakes in a six-week look-ahead schedule.

Long notes managing multiple crews was a common occurrence and it was not out of the ordinary to have 300 to 400 people working on-site at the same time. For example, two steel erection teams worked simultaneously in two different zones from 7 a.m. to 3 p.m., while those installing the insulated panels worked from 2 a.m. to noon and three refrigeration teams worked around the clock shifts, as did a trio of racking crews.

The company's on-site safety coordinator provided daily oversight, and also provided training to Primus team members and subcontractors who needed additional guidance. Long is proud to report that the project was finished with no incidents.

#### Meeting the Deadline

When the first trucks came on September 1, Primus had the warehouse substantially complete and operational, just as United States Cold Storage had contracted.

They knew from the beginning that the office space would not be finished, but they had temporary trailers on-site to get everyone up and ready.

"The finished project overall is one of our better-looking buildings from a quality standpoint and a site standpoint," Long says. "They were very happy to get in when they needed."

The final project included multiple convertible rooms with temperatures ranging from -20°F to 60°F; 25,000 racked pallet positions; two dock doors and five rail dock doors; a locker room; a two-story office; battery charging areas and maintenance area with mezzanine.

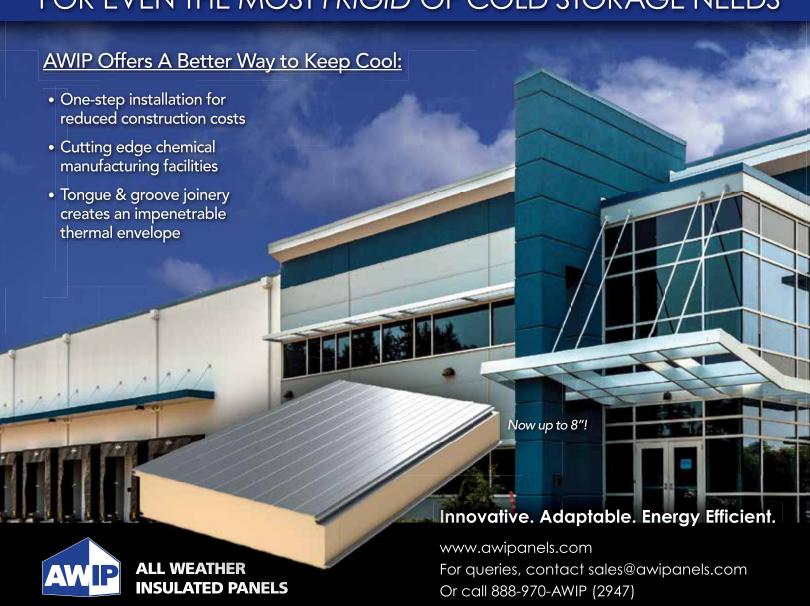
Primus also implemented numerous sustainability features to reduce water consumption and optimize energy consumption, including LED lights, low-flush toilets and other modifications.

For Primus' big effort and success, the project was a runner up in the CEBA 2019 Built by the Best competition.



# THERMAL PROTECTION

FOR EVEN THE MOST FRIGID OF COLD STORAGE NEEDS



#### COMPANY RESOURCE GUIDE

#### CONTROLLED ENVIRONMENT BUILDING RESOURCE GUIDE

The 2020 Controlled Environment Building Resource Guide includes companies that are members of the Controlled Environment Building Association (CEBA), a Core Partner of the Global Cold Chain Alliance (GCCA).

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Albany Entrematic

www.albanydoors.us

Berner Air Curtains

www.berner.com

Everidge

www.www.everidge.com

Jamison Door Company

www.jamisondoor.com

**KPS Global** 

www.kpsglobal.com

LiftMaster

www.liftmaster.com

RollSeal, Inc.

www rollseal net

Southern Thermal Solutions Inc.

www.sthermalsolutions.com

Tracy Cold Storage Construction, Inc.

www.tracycoldstorage.com

Ammonia/Environmental **Monitoring Equipment** 

Lisa Line Life Science Technologies

Pvt., Ltd.

www.lisalineasia.com

Logix Refrigeration Controls

www.logix-controls.com

Republic Refrigeration, Inc.

www.republicrefrigeration.com

#### Ammonia/Chemical Supplies

Dupont

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Honeywell International Inc.

www.honeywell.com

Owens Corning Foamular

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ATI Architects & Engineers

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**Graycor Construction Company** 

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North American Roofing

www.naroofing.com

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AutoMak Assembly, Inc.

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www.bendi.co.uk

#### Construction

Apex Refrigeration & Boiler Company

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Bosz Arch, Inc.

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Fisher Construction Group

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**Graycor Construction Company** 

www.graycor.com

Hansen Cold Storage Construction

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Hansen-Rice, Inc.

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HBCL Coldstores Ltd.

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Heritage Hygienic Environments Ltd.

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www.kbdgroupusa.com

Koldware Industries (Private) Ltd.

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LTI Contracting

www.lticontracting.com

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Performance Contracting Inc.

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Acorn Thermal Services

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Aislamientos Constructivos, S.A. de C.V.

www.grupoaislacon.com.mx

Alston Construction

www.alstonco.com

Amana Contracting & Steel Buildings

Company LLC

www.amanainvestments.com

American Thermal System, Inc.

www.ats-construction.com

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B-Built

www.b-built.com

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www.bethlehemconstruction.com

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www.big-d.com

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www.bonareng.com

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www.boszarch.com

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www.www.bultonconstruction.co.uk

Clarion Construction, Inc.

www.clarionconst.com

Cold Clad Ltd.

www.coldclad.com

Cold Storage Construction Services Inc.

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www.dsi-group.com

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www.edgewoodusa.com

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www.esiconstruction.com

ESI Group USA

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**Evans General Contractors** 

www.evansgeneralcontractors.com

Excel Engineering, Inc.

www.www.excelengineer.com

Fisher Construction Group

www.fishercgi.com

FK Construction Ltd.

www.fkgroup.co.uk

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Frigo Stahl SA

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GPL Construction (UK) Ltd.

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**Gray Construction** 

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**Graycor Construction Company** 

www.graycor.com

Griffco Design/Build, Inc.

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H.A. Davie Ltd.

www.hadavie.co.uk

Hansen-Rice, Inc.

www.hansen-rice.com

Impelpro SCM Solutions Pvt. Ltd.

www.impelpro.in

ISD Solutions

www.isd-solutions.co.uk

Kaiser-Martin Group

www.kaisermartingroup.com

Kajima Building & Design Group, Inc. www.kbdgroupusa.com

**KPS Global** 

www.kpsglobal.com

Lewis Electrical Contractors, Inc.

www.leciga.com

LTI Contracting

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McCoy Construction LLC www.mccoyroofing.com

McShane Construction Company www.mcshane-construction.com

Mecalfab Ltd.

www.mecalfab.com

Metl-Fab, Inc.

www.metl-fab.com

Mock Plumbing & Mechanical, Inc.

www.mocksavannah.com

North American Roofing www.naroofing.com

O'Connor Construction Group

www.ocgbuild.com

Oomiak Pty Ltd.

www.oomiak.com.au

PED Consultants Ltd.

www.pedconsult.com

Perley-Halladay Associates Inc.

www.perleyhalladay.com

Primus Builders, Inc.

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Refrigeracion Linca SA de CV

www.refrigeracionlinca.com

Ricker Thermline www.rickerthermline.com

**RPS Group Plc** 

www.rpsgroup.com

Ryan Companies US, Inc. www.ryancompanies.com

S & S Refrigeration Company

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Sistemas de Refrigeracion Totales SA de CV www.equiposrtmexico.com

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The Whiting-Turner Contracting Company www.whiting-turner.com

Thermal Technologies, Inc.

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**Tippmann Construction** www.tippmanngroup.com

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Williams Company

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**Cleanbuild Solutions** 

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FREEZ Construction
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www.icmproyecta.com

INFRISA MEXICO SAPI DE CV

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Keeley Construction, Inc.

www.keeley.com

MT Cold Storage Solutions Ltd.

www.mtcss.co.uk

Plump Engineering, Inc.

www.peica.com

RC&E, Inc.

www.rce-nh3.com

Rice Building Systems, Inc.

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Doors

**Albany Entrematic** 

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www.asidoors.com

Bluseal Ltd.

www.bluseal.co.uk

Brucha Corp

www.brucha.com

Controlled Environment Structures Inc.

www.cesweb.com

CSI of Virginia, Inc.

www.csiinc.org

Dynaco Entrematic

www.dynacodoor.us

Frank Door Company

www.frankdoor.com

Global Insulated Doors Inc.

www.globalinsulateddoors.com

HBCL Coldstores Ltd.

www.hbclcoldstoresltd.co.uk

Holden Installations Ltd.

www.holden.ie

Jamison Door Company

www.jamisondoor.com

**KPS Global** 

www.kpsglobal.com

LiftMaster

www.liftmaster.com

Metaflex Doors India Pvt. Ltd.

www.metaflex.in

Midwest Materials Company

www.midwestmaterials.com

R.A.Sneddon Ltd.

www.rasneddon.com

R-cold. Inc.

www.r-cold.com

Rite-Hite

www.www.ritehite.com

RollSeal, Inc.

www.rollseal.net

Rytec High Performance Doors

www.rytecdoors.com

Senneca Holdings

www.senneca.com

Thermal Construction Specialists

www.tcscold.com

Tracy Cold Storage Construction, Inc.

www.tracycoldstorage.com

Weiland Doors

www.weilanddoors.com

Energy

GridBeyond

www.girdbeyond.com

Energy Management & Monitoring

ACME Tele Power Ltd.

www.acmetelepower.com

Apex Refrigeration & Boiler Company

www.apexrefrig.com

Dalkia Energy Solutions, LLC

www.groomenergy.com

Denovo

www.Netzeroalliance.com

Honeywell International Inc.

www.honeywell.com

Logix Refrigeration Controls

www.logix-controls.com

ndustrial.io

www.ndustrial.io

North American Roofing

www.naroo fing.com

PowerSecure

www.powersecure.com

Fire & Smoke Protection Systems

Ahern Fire Protection a division of J. F. Ahern Company

www.ahernfire.com

Johnson Controls

www.tyco-fire.com

Victaulic

www.victaulic.com

Viking Group, Inc.

www.vikinggroupinc.com

Wagner Group GmbH

www.wagner.eu

Wiginton Fire Systems

www.wiginton.net

Flexible Walls

LTI Contracting

www.lticontracting.com

Rite-Hite

www.www.ritehite.com

Flooring

Metzger/McGuire

www.metzgermcguire.com

O'Connor Construction Group

www.ocgbuild.com

Owens Corning Foamular

www.owenscorning.com

Stow International NV www.stow-group.com

The Fricks Company

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Thermal Construction Specialists

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Twintec USA

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Twintec Industrial Flooring www.twintec.co.uk

Generators/Engine Generators

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Dow Building Solutions

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Dow Building Solutions www.styrofoam.co.uk

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Falk Panel

www.www.falkpanel.com

Fastener Systems, Inc. www.fastenersystems.com

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Holden Installations Ltd.

www.holden.ie

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www.icpadhesives.com

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CSI of Virginia, Inc.

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EMCO Panel System Ltd.

www.emco.ie

Eurobond Laminates Ltd.

www.eurobond.co.uk

Everidge

www.www.everidge.com

Falk Panel

www.www.falkpanel.com

**Green Span Profiles** 

www.greenspanprofiles.com

Hemsec Panel Technologies

www.hemsec.com

Holden Installations Ltd.

www.holden.ie

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Isocab by Kingspan

www.isocab.com

**ISOPAN SPA** 

www.www.isopan.com

IXL Company, Ltd.

www.ixl.co.th

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www.www.im.com

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www.kingspance.com

Koldware Industries (Private) Ltd.

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Metl-Span

www.metlspan.com

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TrueCore

www.www.truecorepanels.com

Zeppelin Mobile Systems India Ltd.

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www.apexrefrig.com

Carnot Refrigeration Inc.

www.carnotrefrigeration.com

Carolina Industrial Refrigeration Service, Inc.

www.cirsnc.com

Clarion Construction, Inc.

www.clarionconst.com

Cold Clad Ltd.

www.coldclad.com

Consolidated Construction

Company, Inc.

www.consolidated-const.com Griffco Design/Build, Inc. www.griffcodesignbuild.com

H.A. Davie Ltd.

www.hadavie.co.uk

Hansen-Rice, Inc.

www.hansen-rice.com

HIL Installations Ltd.

www.hil-installations.com

Holden Installations Ltd.

www.holden.ie

**KPS Global** www.kpsglobal.com

Metzger/McGuire

www.metzgermcguire.com

North American Roofing www.naroofing.com

O'Connor Construction Group www.ocgbuild.com

Proform Thermal Systems, Inc.

www.proformthermal.com

Refrigeracion Linca SA de CV www.refrigeracionlinca.com

Republic Refrigeration, Inc.

www.republicrefrigeration.com

Roadware Inc.

www.roadware.us

www.stancold.co.uk

Stellar www.stellar.net

Stancold plc

Tracy Cold Storage Construction, Inc.

www.tracycoldstorage.com

**Other Services** 

Albany Entrematic

www.albanydoors.us

Alliance Industrial Refrigeration

Services, Inc.

www.therefrigerationalliance.com

Impelpro SCM Solutions Pvt. Ltd.

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& Consultancy

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M/s SVARN TELECOM Ltd. www.svarn.com

Quest/Therma-stor

www.thermastor.com

Vapor Armour www.vaporarmour.com

Racking

CT Darnell Construction www.ct-darnell.com

**KPS Global** 

www.kpsglobal.com

Steel King Industries Inc. www.steelking.com

Storax Racking Systems

www.storaxsystems.com

Stow International NV www.stow-group.com

#### Real Estate

Cold Summit Development www.www.coldsummit.com

Kajima Building & Design Group, Inc. www.kbdgroupusa.com

Ryan Companies US, Inc. www.ryancompanies.com

Stanker & Galetto Inc. www.stankergaletto.com

#### Refrigeration Engineering

Alliance Industrial Refrigeration Services, Inc.

www.therefrigerationalliance.com

Bonar Engineering & **Construction Company** www.bonareng.com

Carnot Refrigeration Inc. www.carnotrefrigeration.com

Carolina Industrial Refrigeration Service, Inc.

www.cirsnc.com

Dalkia Energy Solutions, LLC www.groomenergy.com

DualTemp-Clauger www.dualtempcompanies.com

Metro Cooling Corp www.metcc.com

NXTCOLD LLC www.nxtcold.com

Owens Corning Foamular www.owenscorning.com

Primus Builders, Inc. www.primusbuilders.com

Republic Refrigeration, Inc. www.republicrefrigeration.com

Thermal Technologies, Inc. www.thermaltechnologies.com

**Burch Corporation** www.burchcorp.com

JAX Refrigeration www.jaxrefrigeration.com

S & S Refrigeration Company www.ssrefrig.com

Termosoluciones, S.A. www.termosoluciones.com

Zero Zone, Inc. www.zero-zone.com

#### Refrigeration Machinery

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ALTA Refrigeration, Inc. www.cold4u.com

Anis Ahmed & Brothers www.aabros.com.pk

ASAP Consulting Group, SAC www.asap-peru.com

Baltimore Aircoil Company www.baltimoreaircoil.com

BITZER U.S., Inc. www bitzerus com

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www.cirsnc.com

Colmac Coil Manufacturing Inc. www.colmaccoil.com

DualTemp-Clauger

www.dualtempcompanies.com

Evapco Inc.

www.evapco.com

HB Products A/S www.hbproducts.dk

Heatcraft Refrigeration Products Div. www.heatcraftrpd.com

Hill Phoenix

www.hillphoenix.com

Logix Refrigeration Controls www.logix-controls.com

Metro Cooling Corp www.metcc.com

Mollenberg-Betz, Inc. www.mollenbergbetz.com

NXTCOLD LLC www.nxtcold.com

Quest/Therma-stor www.thermastor.com

Republic Refrigeration, Inc. www.republicrefrigeration.com

RINAC India Ltd. www.rinac.com

S & S Refrigeration Company www.ssrefrig.com

Sistemas de Refrigeracion Totales SA de CV

www.equiposrtmexico.com

Tippmann Innovation www.ticold.com

#### Roofing

All Weather Insulated Panels www.awipanels.com

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#### Solar/ Alternative Energy Solutions

ndustrial.io

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www.naroofing.com

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www.stankergaletto.com

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DualTemp-Clauger

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Mollenberg-Betz, Inc. www.mollenbergbetz.com

Republic Refrigeration, Inc. www.republicrefrigeration.com

Victaulic

www.victaulic.com

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